Estimating Size and Effort

Massimo Felici
Estimating SW Size and Effort

• Most methods for estimating the total effort required for a software project (to decide on schedule, staffing, and feasibility) depend on the size of the software project.

• Unfortunately, it is difficult to measure size meaningfully, it is difficult to estimate size in advance, and it is difficult to extrapolate from size to what we are really interested in.

• We will first look at methods for estimating size, then at how size can be used to estimate effort (e.g. using COCOMO).
Three-Point Estimates

If you just ask someone for an estimate of how long a task will take, the answers you get will vary enormously, depending on how they interpret the question: Worst case? Best? Average? Median? Etc.

Instead, estimates are typically done using three points:

- **o** = Optimistic estimate
- **m** = Most likely estimate
- **p** = Pessimistic estimate
Using Three-Point Estimates

A single estimate can be computed from a three-point estimate as:

\[ E = \frac{o + 4m + p}{6} \]  \hspace{1cm} (1)

\[ SD = \frac{p - o}{6} \]  \hspace{1cm} (2)

These calculations are from the PERT (Program Evaluation and Review Technique) method, assuming that the actual values will have a Gaussian distribution.

People still underestimate the pessimistic case, but the results are more repeatable than simply asking for a single number at the start.
Slide 3: References

Approaches to Estimating Size

• Through expert consensus (Wideband-Delphi)

• From historical “population” data (Fuzzy logic)

• From standard components (Component estimating)

• From a model of function (Function points)
See Watts S. Humphrey, A Discipline for Software Engineering, Addison-Wesley, 2002 for more information on these methods and other more complicated ones.
Wideband-Delphi Estimating

1. Start with a group of experts

2. All experts meet to discuss project

3. Each expert anonymously estimates size

4. Each expert gets to see all estimates (anonymously)

5. Stop if the estimates are sufficiently close together

6. Otherwise, back to step 2

Helps get a group of engineers committed to a particular schedule.
Slide 5: Wideband-Delphi Estimating

From http://www.cs.uwf.edu/~wilde/gump/delphi.htm:

“The Rand Corporation developed the Wideband Delphi Technique in 1948. Its goal was to provide a process for achieving expert consensus without group conflict. Its initial purpose was the estimating of probable effects of a massive atomic bombing attack on the United States. It has subsequently been applied in the technological forecasting area and its use has proliferated in the United States and abroad.”
Fuzzy-Logic Estimating

Break previous projects into categories by size:

<table>
<thead>
<tr>
<th>Range</th>
<th>Nominal KLOC</th>
<th>KLOC range included</th>
</tr>
</thead>
<tbody>
<tr>
<td>V Small</td>
<td>2</td>
<td>1 – 4</td>
</tr>
<tr>
<td>Small</td>
<td>8</td>
<td>4 – 16</td>
</tr>
<tr>
<td>Medium</td>
<td>32</td>
<td>16 – 64</td>
</tr>
<tr>
<td>Large</td>
<td>128</td>
<td>64 – 256</td>
</tr>
<tr>
<td>V Large</td>
<td>512</td>
<td>256 – 1028</td>
</tr>
</tbody>
</table>

Then look at the previous projects in each category and decide which category contains projects similar to this one.

**Problem:** Only a very rough estimate, yet requires several relevant historical data points in each range (rare)
Standard Component Estimating

• Gather historical data on types and sizes of key components

• For each type \((i)\), guess how many you will need \((M_i)\)

• Also guess largest \((L_i)\) and smallest \((S_i)\) extremes

• Estimated number \((E_i)\) is a function of \(M_i\), \(L_i\) and \(S_i\), e.g.:
  \[ E_i = (S_i + 4M_i + L_i) / 6 \]

• Total size calculated from estimated number and average size \((X_i)\) of each type:
  \[ X = \sum_i E_i X_i \]

Helps break down a large project into more-easily guessable chunks.
Function Point Estimating

Popular method based on a weighted count of common functions of software. The five basic functions are:

**Inputs:** Sets of data supplied by users or other programs

**Outputs:** Sets of data produced for users or other programs

**Inquiries:** Means for users to interrogate the system

**Data files:** Collections of records which the system modifies

**Interfaces:** Files/databases shared with other systems
## Function Point Estimating

<table>
<thead>
<tr>
<th>Function</th>
<th>Count</th>
<th>Weight</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inputs</td>
<td>8</td>
<td>4</td>
<td>32</td>
</tr>
<tr>
<td>Outputs</td>
<td>12</td>
<td>5</td>
<td>60</td>
</tr>
<tr>
<td>Inquiries</td>
<td>4</td>
<td>4</td>
<td>16</td>
</tr>
<tr>
<td>Data files</td>
<td>2</td>
<td>10</td>
<td>20</td>
</tr>
<tr>
<td>Interfaces</td>
<td>1</td>
<td>7</td>
<td>7</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td><strong>135</strong></td>
</tr>
</tbody>
</table>

May adjust function point total using “influence factors”.

---

Example

Massimo Felici

Estimating Size and Effort

©2011

School of Informatics
Estimating Total Effort

• Once we have the size estimate, we can try to estimate the total effort involved, e.g. in person-months, e.g. to decide on staffing levels.

• Unfortunately, the total amount of effort required depends on the staffing levels — cf. *The Mythical Man-Month*. So it is easy to get stuck in circular reasoning.

• Still, with some big assumptions, it is possible to try to use historical experience with similarly sized projects — Gut instinct based on similar projects, known team members.
Slide 10: References
The Constructive Cost Model (COCOMO) is popular for effort estimation. COCOMO is a mathematical equation that can be fit to measurements of effort for different-sized completed projects, providing estimates for future projects. COCOMO II is the current version (see COCOMO II), but we will focus on the original simpler equation. All we are hoping to get is a rough (order of magnitude) estimate.
Slide 11: References


  http://dx.doi.org/10.1007/BF02249046
Basic COCOMO Model

In its simplest form COCOMO is:

\[ E = C \times P^s \times M \]

where:

- \( E \) is the estimated effort (e.g. in person-months)
- \( C \) is a complexity factor
- \( P \) is a measure of product size (e.g. KLOC)
- \( s \) is an exponent (usually close to 1)
- \( M \) is a multiplier to account for project stages
Basic COCOMO Model

We ignore the multiplier, $M$, so $E = C \times P^s$. Then we fit $C$ and $s$ to historical data from different types of projects:

**Simple** ($E = 2.4 \times P^{1.05}$): A well understood application developed by a small team.

**Intermediate** ($E = 3.0 \times P^{1.12}$): A more complex project for which team members have limited experience of related systems.

**Embedded** ($E = 3.6 \times P^{1.20}$): A complex project in which the software is part of a complex of hardware, software, regulations and operational constraints.
Extending the COCOMO Model

- The basic examples did not use the multiplier, $M$.

- $M$ can be used to adjust the basic estimate by including expert knowledge of the specific attributes of this project.

- Potential attributes/constraints to consider:
  - Product attributes (e.g. reliability)
  - Computer attributes (e.g. memory constraints)
  - Personnel attributes (e.g. programming language experience)
  - Project attributes (e.g. project development schedule)
COCOMO Multiplier

If the basic estimate is 1216 person-months, can add estimates of the effect of various constraints or attributes:

<table>
<thead>
<tr>
<th>Attribute</th>
<th>Magnitude</th>
<th>Multiplier</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reliability</td>
<td>V high</td>
<td>1.4</td>
</tr>
<tr>
<td>Complexity</td>
<td>V high</td>
<td>1.3</td>
</tr>
<tr>
<td>Memory constraint</td>
<td>High</td>
<td>1.2</td>
</tr>
<tr>
<td>Tool use</td>
<td>Low</td>
<td>1.1</td>
</tr>
<tr>
<td>Schedule</td>
<td>Accelerated</td>
<td>1.23</td>
</tr>
</tbody>
</table>

New E: \(1216 \times 1.4 \times 1.3 \times 1.2 \times 1.1 \times 1.23 = 3593\)
COCOMO Multiplier

Using the basic estimate of 1216 person-months, changing estimates of the constraints/attributes changes the result:

<table>
<thead>
<tr>
<th>Attribute</th>
<th>Magnitude</th>
<th>Multiplier</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reliability</td>
<td>V low</td>
<td>0.75</td>
</tr>
<tr>
<td>Complexity</td>
<td>V low</td>
<td>0.7</td>
</tr>
<tr>
<td>Memory constraint</td>
<td>None</td>
<td>1</td>
</tr>
<tr>
<td>Tool use</td>
<td>High</td>
<td>0.9</td>
</tr>
<tr>
<td>Schedule</td>
<td>Normal</td>
<td>1</td>
</tr>
</tbody>
</table>

New E: $1216 \times 0.75 \times 0.7 \times 1 \times 0.9 \times 1 = 575$
COCOMO Limitations

- Like any mathematical model, COCOMO has two main potential types of errors: *model error* and *parameter error*.

- **Model error:** Do projects really scale with KLOC as modelled? From the COCOMO II web site: “The 1998 version of the model has been calibrated to 161 data points [projects]... Over those 161 data points, the ’98 release demonstrates an accuracy of within 30% of actuals 75% of the time”. Thus even looking retroactively, with accurate KLOC estimates, 25% of projects are more than 30% mis-estimated.

- **Parameter estimation error:** Can the various parameters be set meaningfully? E.g. result depends crucially on KLOC, which is difficult to estimate accurately. The other parameters can also be difficult to estimate for a new project, particularly at the beginning when scheduling and feasibility need to be decided.
Estimation Limitations

- Model predictions can be sensitive to small changes in parameters, so be sure to perform a sensitivity analysis for different parameter estimates.

- In any case, early estimates are likely to be wrong, and should be revised once more data is available.

- Also, predictions can strongly affect the outcome:
  - If estimate is too high, programmers may relax and work on side issues or exploring many alternatives
  - If estimate is too low, quality may be sacrificed to meet the deadline
Summary

• No size estimation method is foolproof or particularly accurate

• Even once size is available, hard to extrapolate to effort, cost, estimated schedule, etc.

• Estimates can be self-fulfilling or self-defeating

• Thus it is difficult to evaluate how well estimation is working, even retroactively

• Use an appropriate method for how much data you have – if no data, then gut instinct estimation is reasonable

• Try to avoid depending on your estimates being accurate
Required Readings


http://dx.doi.org/10.1007/BF02249046